

Environmental KPIs and Progress (FY2021 to FY2023)

	Indicator	FY2021 Results	FY2022 Results	FY2023 Results	FY2023 Target
Realization of decarbonized society	● Scope 1 and 2 GHG emissions	● 36.7% reduction (vs. FY2017) (Scope 1 and 2 emissions 122,812t-CO ₂)	● 43.5% reduction (vs. FY2017) (Scope 1 and 2 emissions 109,785t-CO ₂) ● Establishment of net zero transition plan ● Obtained SBT net zero certification	● 57.4% reduction (vs. FY2017)	● 40% reduction (vs. FY2017)
	● Ratio of renewable energy to total electricity used in business activities	● 20.3% Up 10.0% (vs. FY2020) (Renewable energy-sourced electricity 62,156MWh)	● 33.6% Up 13.3% vs. FY2021 (Renewable energy-sourced electricity 102,676MWh)	● 52.9% vs. FY2022 up 19.3% (Renewable energy-sourced electricity 157,454MWh)	● 40%
	● Energy creation	—	—	—	● Introduction of renewable energy self-generation through collaboration with new electric power companies
Management of the entire supply chain	● Scope 3 GHG emissions	● 17.3% reduction (vs. FY2017) (Scope 3 emissions 2,420,492t-CO ₂)	● 5.7% reduction (vs. FY2017) (Scope 3 emissions 2,761,669 t-CO ₂) ● Explanatory meeting for suppliers (held in April, attended by 253 companies, Daimaru Matsuzakaya Department Stores)	● 1.0% reduction (vs. FY2017) (Scope 3 emissions: 2,898,436 t-CO ₂)	● 10% reduction (vs. FY2017)
Promotion of circular economy	● Waste disposal volume (including food waste)	● 30% reduction (vs. FY2019)	● 26.7% reduction (vs. FY2019)	● 30.8% reduction (vs. FY2019)	● 15% reduction (vs. FY2019)
	● Total weight of items collected via ECOFF for recycling	● 1,101 tons in total (265t in FY2021)	● Cumulative total 1,468t (367t in FY2022)	● Cumulative total 1,845t (377t in FY2023)	● Cumulative total 1,500t
	● Recycling and reuse	● Initiated collection and recycling of gift catalogs ● Starts participating in “POOL PROJECT” for the collection and recycling of plastic covers	● Started recycling gift catalogs (toilet paper)	● Participation in “Fry to Fly Project” for the domestic production of SAF from waste cooking oil	● Realization of recycling and remanufacturing of used products through collaboration with business partners and customers
	● Businesses including sharing, subscription, and upcycling	● Launch of fashion subscription business AnotherADdress	—	● Launched readdress, an upcycle brand under AnotherADdress	● New entry into businesses such as sharing and upcycling through collaboration with business partners