

Share Information and Corporate Information

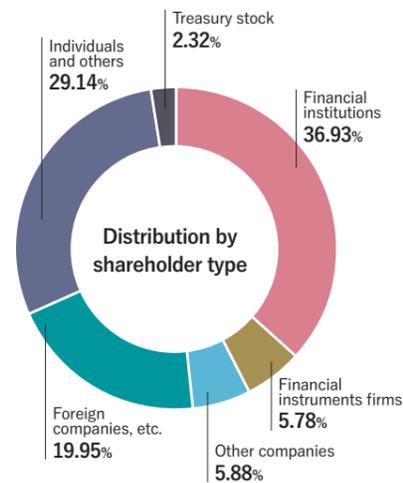
Share Information and Corporate Information (as of February 29, 2024)

Status of Shares

Number of shares authorized : 1,000,000,000 shares
 Number of shares issued : 270,565,764 shares
 Stock code : 3086
 Stock exchange listings : Tokyo and Nagoya
 Transfer agent : Mitsubishi UFJ Trust and Banking Corporation
 Number of shareholders : 176,971 people

Name of shareholder	Number of shares held (1,000 shares)	Shareholding ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	45,154	17.09
Custody Bank of Japan, Ltd. (Trust Account)	22,542	8.53
Nippon Life Insurance Company	9,828	3.72
J. Front Retailing Kyoei Supplier Shareholding Association	6,295	2.38
SMBC Nikko Securities Inc.	4,261	1.61
JP Morgan Securities Japan Co., Ltd.	3,628	1.37
The Dai-ichi Mutual Life Insurance Company	3,439	1.30
Mitsubishi UFJ Morgan Stanley Securities Co., Ltd.	3,401	1.29
SMBC TRUST BANK LTD. (Sumitomo Mitsui Banking Corporation Retirement Benefit Trust Account)	3,204	1.21
JUNIPER	2,871	1.09

*Shareholding ratio is calculated by deducting treasury stock (6,277,000 shares). The said treasury stock does not include the Company's shares held by the BIP Trust.



Distribution by shareholder type	Number of shareholders (People)	Number of shares (1,000 shares)	Ratio (%)
Government and local public entities	—	—	—
Financial institutions	68	99,936	36.93
Financial instruments firms	43	15,633	5.78
Other companies	1,091	15,918	5.88
Foreign companies, etc.	586	53,969	19.95
Individuals and others	175,182	78,831	29.14
Treasury stock	1	6,277	2.32

*Unit shareholders

Corporate Profile

Company name : J. Front Retailing Co., Ltd.
 Main store : 10-1, Ginza 6-chome, Chuo-ku, Tokyo
 Office : Shinagawa Season Terrace, 2-70, Konan 1-chome, Minato-ku, Tokyo
 (Relocated on August 29, 2022)
 Established : September 3, 2007
 Capital : ¥31,974 million
 The Group's business lines : Department store operation; retail; restaurants; wholesale; import and export; design, supervision and contracting of construction works; direct marketing; credit cards; merchandise inspection and consulting; and others
 Number of employees (consolidated) : 5,277 people (as of February 29, 2024)
 Note: In addition to the above, there are 2,092 dedicated employees and fixed-term employees.
 URL : <https://www.j-front-retailing.com/english/>

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Naturally, there are failures in the process of promoting change. Not all M&As and new businesses, for example, have been successful. In this era of such rapid change, it is essential to try a variety of different things. Bouncing diverse knowledge off each other, fusing it together, and creating innovation. There is no denying that we were rather conservative and have often been unable to take a step forward. However, the foundation was laid for the Group to move on to the next phase. The problem is not to blame failure, but to do nothing for fear of failure. That's the kind of culture we want to change. Whether or not we can break out of the shell we have been in. The real test for us is still whether we have improved our corporate value. As we look toward 2030, we hope to clarify our vision for the future through these three years of change to raise expectations.