

Data

Financial Information

10-Year Data (Financial/Non-financial)

Millions of yen (except where otherwise indicated)

	JGAAP					IFRS						
	FY2013	FY2014	FY2015	FY2016		FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022
Consolidated PL												
Gross sales	1,146,319	1,149,529	1,163,564		1,108,512	1,134,342	1,138,981	1,125,153	1,133,654	766,297	865,919	998,755
Revenue	—	—	—		—	452,505	469,915	459,840	480,621	319,079	331,484	359,679
Gross profit	244,130	243,663	245,532		234,785	212,567	212,935	212,396	206,953	134,368	147,842	169,536
Selling, general and administrative expenses (SGA)	202,313	201,572	197,494		190,205	167,668	166,688	166,882	161,590	132,001	136,123	144,682
Business profit	—	—	—		—	44,898	46,842	45,514	45,363	2,366	11,718	24,854
Operating profit (loss)	41,816	42,091	48,038		44,580	41,727	49,546	40,891	40,286	(24,265)	9,380	19,059
Profit (loss) / Profit (loss) attributable to owners of parent	31,568	19,918	26,313		26,950	27,052	28,486	27,358	21,251	(26,193)	4,321	14,237
(Business profit by segment)												
Department Store Business	—	—	—		—	24,592	26,453	25,154	26,461	(4,899)	1,798	12,834
SC Business	—	—	—		—	—	—	—	—	—	3,844	5,382
Parco Business	—	—	—		—	12,520	10,284	8,723	8,582	2,062	—	—
Developer Business	—	—	—		—	—	—	—	—	—	3,134	2,947
Real Estate Business	—	—	—		—	—	3,251	5,062	4,364	2,637	—	—
Payment and Finance Business	—	—	—		—	2,844	2,803	2,338	1,901	396	1,906	3,486
Other Business	—	—	—		—	4,410	4,490	3,605	4,926	3,204	1,252	924
Adjustments	—	—	—		—	211	(440)	629	(873)	(1,035)	(217)	(722)
(Operating profit by segment) *Operating profit for years prior to 2016 is based on JGAAP.												
Department Store Business	22,980	23,115	28,786		24,592	—	26,659	24,194	17,625	(22,199)	(4,594)	7,529
SC Business	—	—	—		—	—	—	—	—	—	2,055	3,733
Parco Business	12,017	12,255	12,582		12,520	—	11,752	5,445	10,823	(6,895)	—	—
Developer Business	—	—	—		—	—	—	—	—	—	4,711	3,695
Real Estate Business	—	—	—		—	—	4,131	4,664	6,725	1,986	—	—
Payment and Finance Business	3,186	3,424	2,703		2,844	—	2,742	2,360	1,908	421	1,970	3,485
Other Business	4,088	3,485	4,122		4,410	—	4,744	3,507	4,700	2,852	1,199	899
Adjustments	(455)	(190)	(156)		211	—	(483)	717	(1,496)	(430)	4,039	(283)
(SGA)												
Personnel expenses	72,114	71,059	69,470		67,879	—	62,989	62,692	56,880	48,627	49,944	47,284
Advertising expenses	31,744	30,319	27,733		26,544	—	10,534	10,364	11,729	7,996	9,189	10,489
Packing and transportation costs	6,782	7,631	7,053		6,456	—	4,992	3,837	3,664	2,985	2,849	2,872
Rent expenses	27,713	28,366	28,682		28,637	—	24,372	23,418	2,389	2,105	997	542
Depreciation	15,994	16,023	16,194		14,843	—	10,944	11,580	30,601	25,135	25,971	26,915
Operational costs	17,317	16,567	16,338		15,621	—	8,148	8,296	9,296	6,117	6,677	9,581
Other	30,647	31,604	32,020		30,222	—	44,705	46,692	47,029	39,033	40,494	46,996
(Capital expenditures / depreciation)												
Capital expenditures	52,758	24,277	37,110		44,999	—	27,021	39,873	37,912	22,922	12,616	15,014
Right-of-use assets	—	—	—		—	—	—	—	10,723	7,073	8,467	8,400
Total investment	—	—	—		—	—	—	—	48,636	29,996	21,083	23,415
Depreciation (including the amount included in cost)	17,698	17,963	18,345		17,189	—	18,683	19,907	50,953	50,361	49,629	49,107
Consolidated BS												
Total assets	998,730	1,018,700	1,019,146		1,050,109	1,005,069	1,022,348	1,029,573	1,240,308	1,263,722	1,192,907	1,120,953
Shareholders' equity / Equity attributable to owners of parent	370,173	376,091	383,699		406,336	368,571	395,519	412,700	387,188	352,171	350,368	359,385
Interest-bearing liabilities	187,950	168,458	180,922		187,799	205,952	184,202	174,378	478,773	562,815	502,109	413,949
Consolidated CF												
Cash flows from operating activities	37,532	44,650	36,799		36,239	33,764	57,079	34,870	73,358	56,471	49,866	65,480
Cash flows from investing activities	(8,858)	(16,272)	(39,741)		(30,353)	(27,952)	(19,030)	(26,836)	(49,559)	(20,870)	(5,289)	(13,371)
Cash flows from financing activities	(32,027)	(27,587)	(1,041)		(2,189)	(2,097)	(31,048)	(21,274)	(14,829)	58,727	(80,392)	(105,694)
Per share information												
Basic earnings (loss) per share (Yen)	59.77	75.47	100.42		103.04	103.43	108.92	104.55	81.19	(100.03)	16.50	54.32
Equity attributable to owners of parent per share (Yen)	701.26	1,425.05	1,467.05		1,553.60	1,409.20	1,511.91	1,576.68	1,479.07	1,344.91	1,337.29	1,370.43
Dividend per share (Yen)	11.00	25.00	27.00		28.00	28.00	35.00	35.00	36.00	27.00	29.00	31.00
Dividend payout ratio (%)	18.4	33.1	26.9		27.2	27.1	32.1	33.5	44.3	—	175.7	57.1
Financial indicators (%)												
Ratio of profit to equity attributable to owners of parent (ROE)	8.9	5.3	6.9		6.8	7.6	7.5	6.8	5.4	(7.1)	1.2	4.0
Return on total assets (ROA)	4.2	4.2	4.7		4.3	4.2	4.9	4.0	3.2	(1.9)	0.8	1.6
Return on invested capital (ROIC)	—	—	—		—	—	—	—	—	—	—	—
Return on investment (ROI)	7.3	7.3	8.6		7.7	7.6	8.4	7.2	4.5	(3.2)	1.2	2.7
Interest-bearing liabilities to equity attributable to owners of parent ratio (Times)	0.51	0.45	0.47		0.46	0.56	0.47	0.42	1.24	1.60	1.43	1.15
Non-financial information related to operating companies												
Daimaru Matsuzakaya Department Stores sales floor area (m ²)	543,785	529,460	498,460		498,460	—	495,331	495,331	489,023	512,935	494,715	494,715
Parco business area (m ²)	442,600	451,000	456,000		409,000	—	389,000	401,000	435,800	461,000	462,000	462,000
Daimaru Matsuzakaya Department Stores customer traffic (1,000 people)	237,647	220,411	207,512		197,250	—	200,966	202,066	194,879	101,336	119,883	149,974
Daimaru Matsuzakaya Department Stores average spend per customer (Yen)	4,107	4,215	4,414		4,420	—	4,676	4,841	4,979	4,737	5,003	5,560
Number of private label cards issued (Daimaru Matsuzakaya Department Stores) (1,000 cards)	4,659	4,595	4,217		4,062	—	4,029	3,939	4,017	3,629	3,753	4,281
Number of users of private label cards (Parco) (1,000 people)	1,643	1,754	1,885		1,990	—	2,031	2,018	1,939	1,771	1,612	1,474

1. The inventory valuation method was changed to the specific identification method in FY2015.

2. The Company has adopted the International Financial Reporting Standards (IFRS) since FY2017. Figures for fiscal years prior to FY2016 are based on JGAAP.

3. Gross sales are calculated by converting sales from purchase recorded at the time of sale (*shoka shiire*) of the Department Store Business and Other (Daimaru Kogyo), which are recognized as revenue under IFRS, into gross amount and converting the net amount of sales of the SC Business (Parco SC) into tenant transaction volume (gross amount basis). As for Other (Daimaru Kogyo), sales from *shoka shiire* have not been converted into gross amount since FY2022.

4. Business profit is calculated by subtracting cost of sales and selling, general and administrative expenses from revenue, and roughly corresponds to "operating profit" under JGAAP.