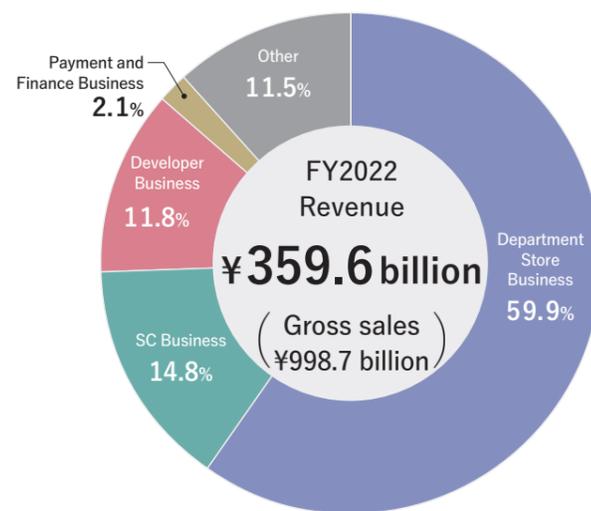


Data

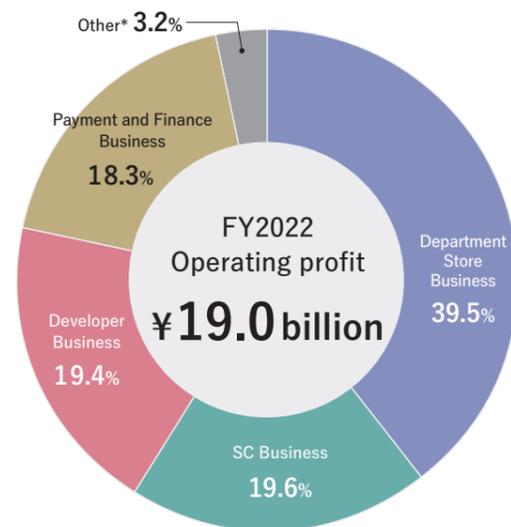
Financial Information

At a Glance

Revenue

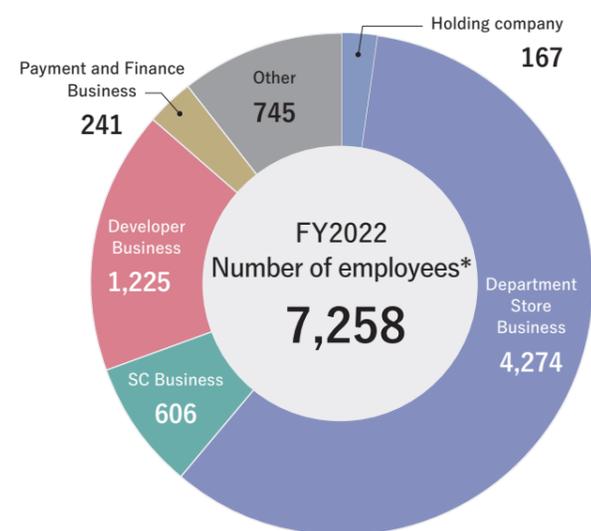


Operating Profit



*Operating profit in Other includes adjustments.

Number of Employees



*Total number of regular employees, dedicated employees, and fixed-term employees as of February 28, 2023

Department Store Business

Operates 15 department stores under the names of Daimaru and Matsuzakaya in major cities throughout Japan and a luxury mall GINZA SIX

SC Business

Operates 17 PARCO shopping centers in major cities throughout Japan. Also operates the entertainment business that produces movies, theaters, etc.

Developer Business

Includes the development of leasehold properties and the building and interior work business. Large-scale development projects are in progress in the Sakae area in Nagoya and the Shinsaibashi area in Osaka.

Payment and Finance Business

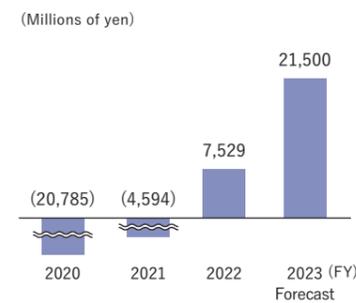
Issues Daimaru Matsuzakaya Card, Daimaru Matsuzakaya Otokuisama Gold Card, etc. Recently, also handles financial products such as insurance.

Other

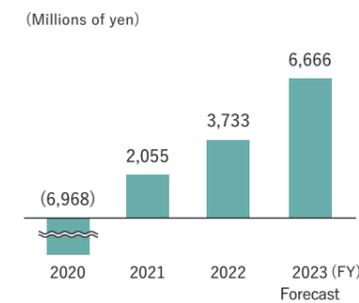
Composed of a wholesaler Daimaru Kogyo and the Group's shared service companies.

Operating Profit Trends and Forecasts by Segment

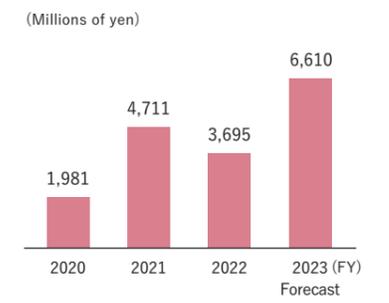
Department Store Business



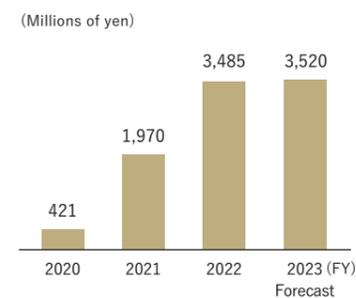
SC Business



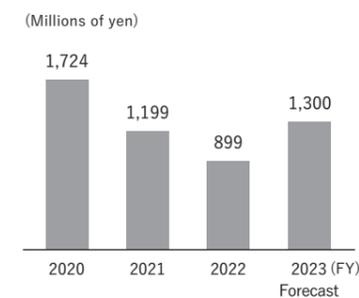
Developer Business



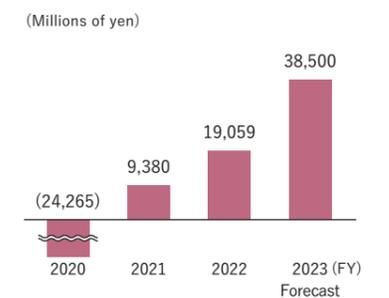
Payment and Finance Business



Other

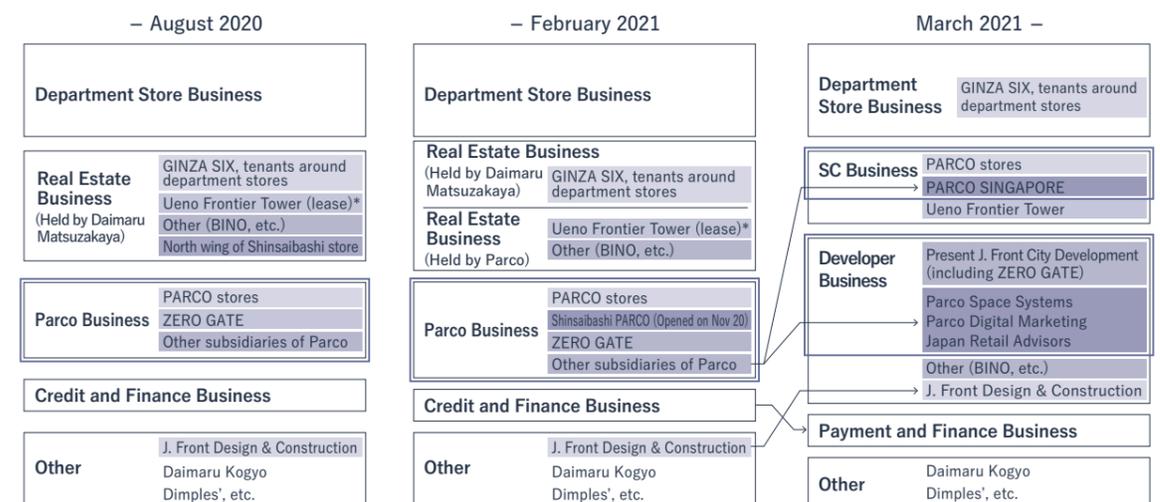


Consolidated total



Changes in reportable segments

In March 2021, the Company partially changed its reportable segments. In the above graphs, figures for fiscal 2020 were retroactively adjusted to include the merger of Daimaru Matsuzakaya Sales Associates.



*"Ueno Frontier Tower (lease)" up to February 2021 includes real estate lease revenue from Parco Co., Ltd. on PARCO_ya Ueno.
□ shows the scope of the former Parco Business.

Data

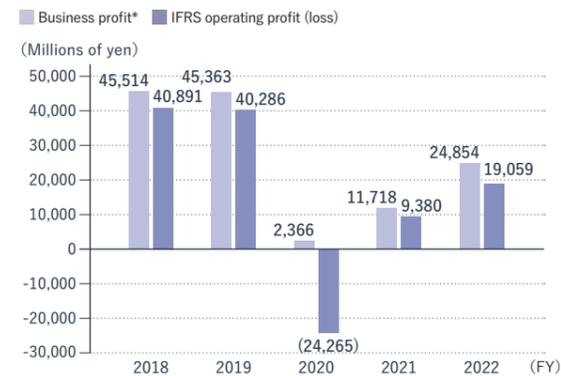
Financial Information

Financial/Non-financial Highlights

ROE



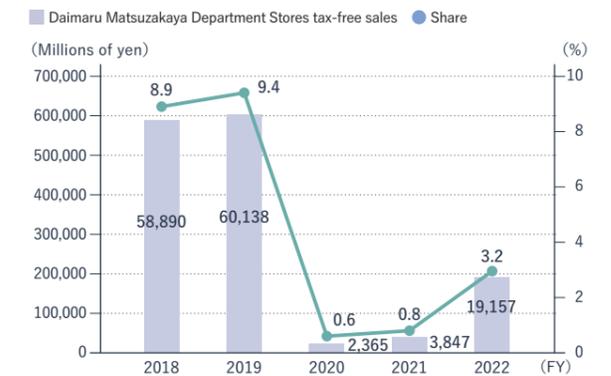
Consolidated business profit/ IFRS operating profit (loss)



Daimaru Matsuzakaya Department Stores comparable store sales (YoY %)



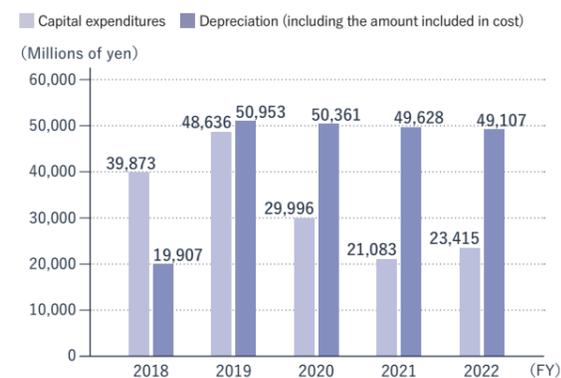
Daimaru Matsuzakaya Department Stores tax-free sales and share



EPS



Capital expenditures/ Depreciation (including the amount included in cost)



Ratio of women in management positions (consolidated)

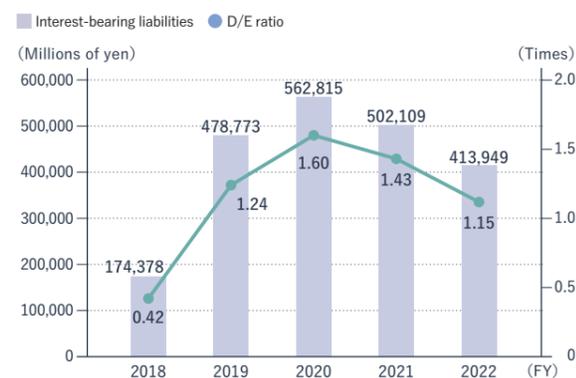


[Scope 1 and 2] GHG emissions (consolidated)

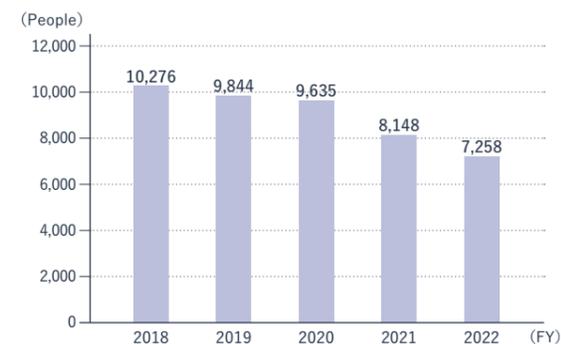
*Data have been compiled and disclosed on a consolidated basis since FY2017. They have received an independent assurance statement from LRQA Limited.



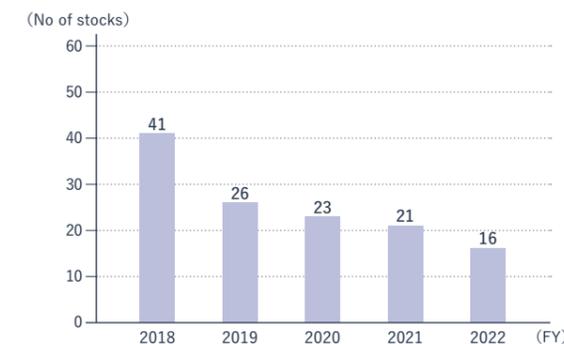
Interest-bearing liabilities and D/E ratio



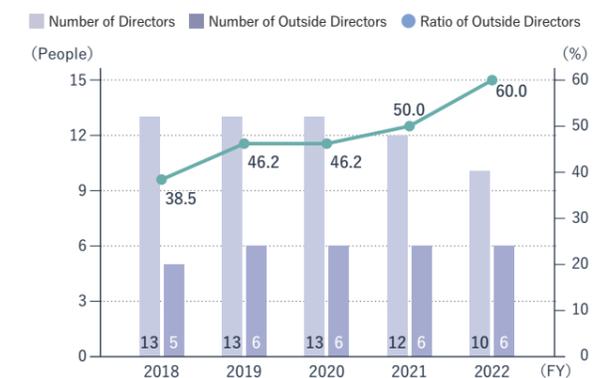
Consolidated number of employees



Year-end number of stocks of cross-shareholdings



Number of Directors / Outside Directors and ratio of Outside Directors



*The Company has adopted the International Financial Reporting Standards (IFRS) since FY2017.

*The Company has adopted IFRS 16 since FY2019. Accordingly, operating leases are recognized as right-of-use assets and lease liabilities, which caused significant changes in capital expenditures, depreciation, interest-bearing liabilities, etc.

*The Yamashina store closed on March 31, 2019.

*The Shimonoseki store was placed under the direct management of Daimaru Matsuzakaya Department Stores Co. Ltd. in March 2020. (The Shimonoseki Daimaru, Inc. was merged into Daimaru Matsuzakaya Department Stores Co. Ltd.)

*The Toyota store closed on September 30, 2021.