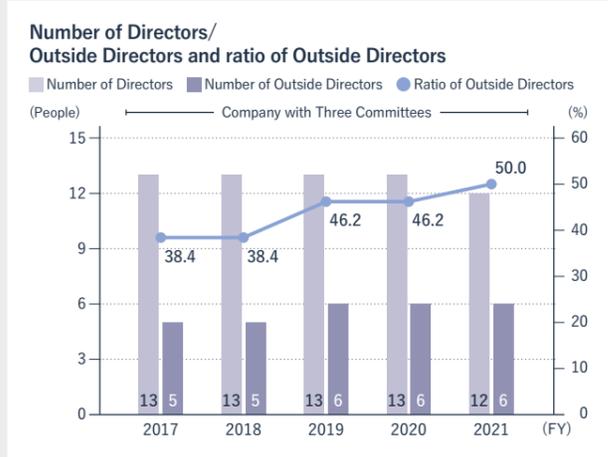
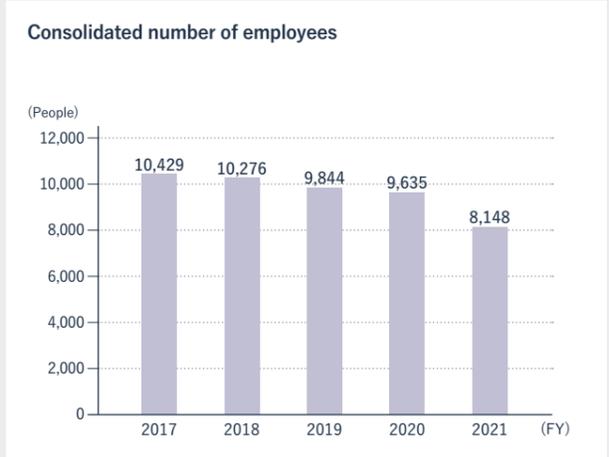
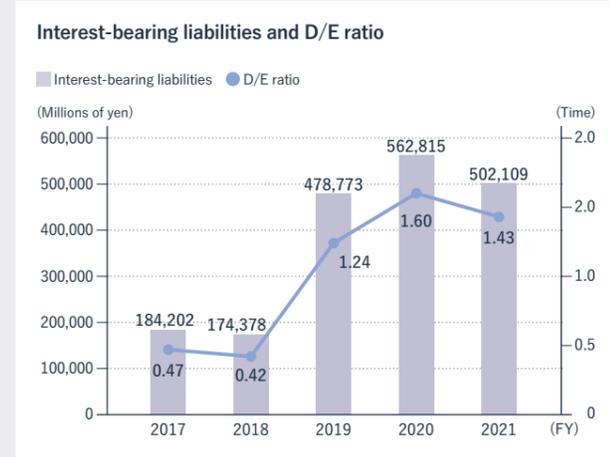
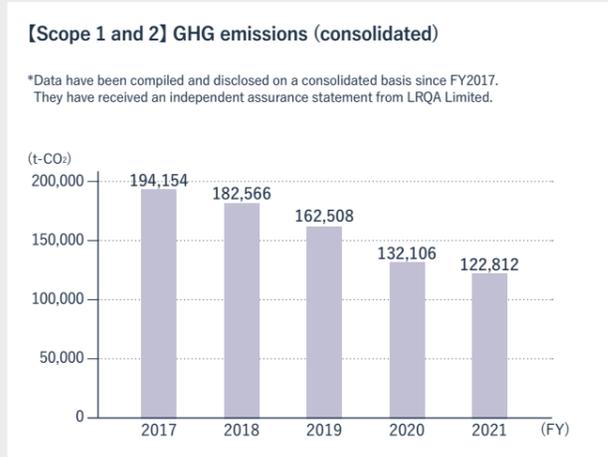
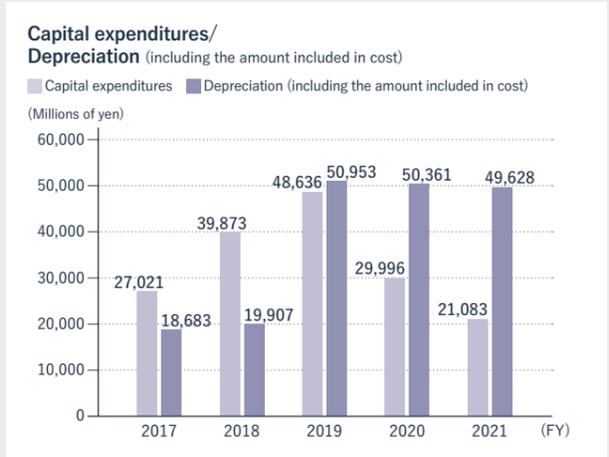
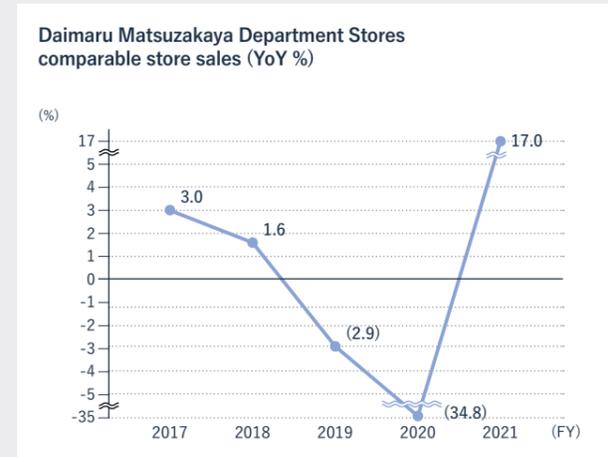
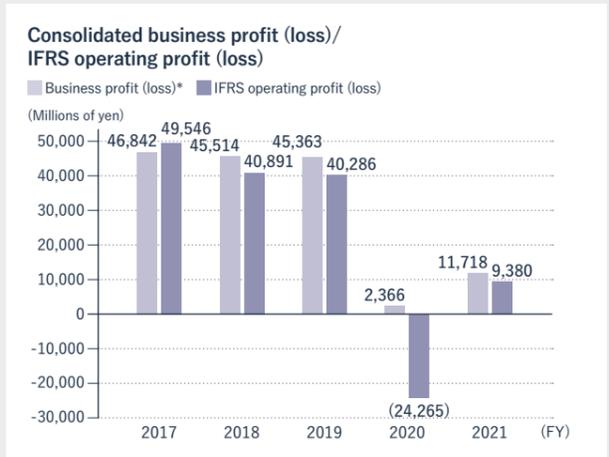
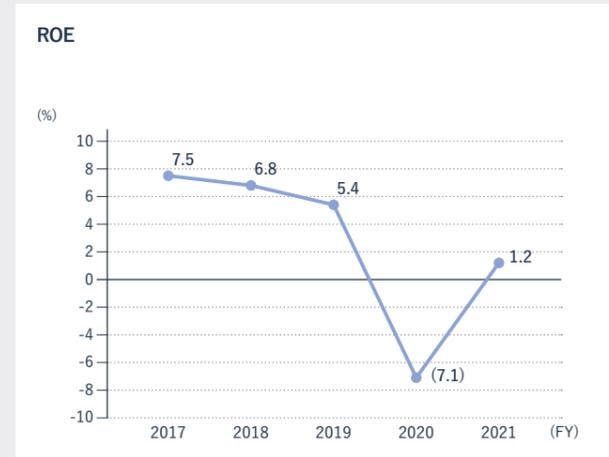


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Financial Information

Financial/Non-financial Highlights



*The Company has adopted the International Financial Reporting Standards (IFRS) since FY2017.

*The Company has adopted IFRS 16 since FY2019. Accordingly, operating leases are recognized as right-of-use assets and lease liabilities, which caused significant changes in capital expenditures, depreciation, interest-bearing liabilities, etc.

*The Urawa store closed on July 31, 2017.

*The Yamashina store closed on March 31, 2019.

*The Shimonoseki store was placed under the direct management of Daimaru Matsuzakaya Department Stores Co. Ltd. in March 2020. (The Shimonoseki Daimaru, Inc. was merged into Daimaru Matsuzakaya Department Stores Co. Ltd.)

*The Toyota store closed on September 30, 2021.